
To: Coventry Health and Wellbeing Board

Date: 14 October 2019

From: Rachael Danter, System Transformation Director, Coventry and Warwickshire Health and Care Partnership

Title: Draft Coventry and Warwickshire Strategic Five Year Health and Care Plan 2019/20 – 2023/24

1 Purpose

This paper shares with the Board the draft Coventry and Warwickshire Health and Care Five Year Strategic Plan for consideration and comment.

2 Recommendations

It is recommended that the Board:

- 1) Notes the process for developing and engaging on the draft Plan;
- 2) Reviews and comments on the draft Plan from the perspective of the wider health and wellbeing system; and
- 3) Requests the Chair to respond to the draft plan prior to the end of the consultation period.

3 Background

Sustainability and Transformation Partnerships (STPs) and Integrated Care Systems (ICSs) are required to create five-year strategic plans covering the period 2019/20 – 2023/24, setting out how systems will deliver the commitments in the NHS Long Term Plan.

The NHS Long Term Plan Implementation Framework sets out an expectation that STPs/ICSs bring together member organisations and wider partners as they develop and deliver the plans. A key principle is that the plans should be locally owned.

Local systems were required to share a draft of their plans with NHS England / NHS Improvement regional teams by 27 September 2019. Coventry and Warwickshire's draft is attached at appendix 1 to this report. The regional team will provide feedback on this submission. At the same time, there is an opportunity for local engagement prior to submission of the final plan, by 15 November 2019.

4 Plan development and engagement

The draft plan is informed by a focused engagement exercise undertaken with staff groups across the system (an on-line staff survey), as well as targeted engagement with patients and carers undertaken by Healthwatch. It also draws on engagement activity with a range of public and community groups conducted by the CCGs and local authorities. The understanding of population needs outlined in the draft plan is drawn directly from the joint strategic needs assessments that are owned by the Health and Wellbeing Boards. The plan has been developed by the senior responsible officers for each of the workstreams, with involvement from stakeholders across the system. Clinicians have been fully engaged in developing the plan and the supporting clinical planning templates.

There is a period of engagement on the draft Plan from 27 September to 15 November. There is a detailed engagement plan in place, which includes:

- opportunities for the plan to be considered and approved through formal governance arrangements within the NHS (the 7 NHS organisations – the Clinical Commissioning Groups, University Hospitals Coventry and Warwickshire, Coventry and Warwickshire Partnership Trust, South Warwickshire Foundation Trust and George Eliot Hospital – are all required to formally sign off the plan)
- formal and informal engagement with local authorities, including the Health Overview and Scrutiny Committees
- informal opportunities for awareness-raising and engagement on the content of the plan with key stakeholders, such as Healthwatch Coventry's steering group and Healthwatch Warwickshire's Annual Conference.

5 Draft plan – summary priorities

- Prevention – Through a strategic and targeted approach to earlier intervention, we will make it easier for people to lead healthy lives and stay well for longer.
- Population health – Focus on education, affordable and appropriate housing, stable employment, leisure opportunities and a healthy environment.
- Primary care networks – Building on our 'Out of Hospital' programme by focussing on preventing ill health, supporting people to stay well and providing high quality care and treatment in the home.
- Urgent and emergency care – Simplify our offer and deliver a fully integrated response so that the most appropriate care can be given as quickly as possible.
- Mental health – Deliver a step change by focussing on prevention, early intervention, self-care, wellbeing and recovery. Services for children and young people are a particular priority.
- Cancer – Identify more people at risk of cancer earlier and undertake more community-based screening. Treat patients more quickly.
- Maternity and Children – Respond to the changing needs of women, babies, children and young people. Consider how to most effectively deliver better health outcomes, quality, and patient experience in the context of existing health inequalities.

- Stroke – Implement a new agreed model of stroke care, ensuring best possible outcomes and patient experience.
- Service improvement – Implement a number of system-wide schemes to remove waste and avoid duplication.

6 Next steps

It is noted that a number of the NHS organisations represented on the Board are required to sign off the plan, whilst other partners represented will be involved in its development and delivery, and others will wish to provide independent challenge and accountability. The Health and Wellbeing Board itself is not required to approve the plan, and neither is the City Council.

In order to give the HWBB an opportunity to formally comment on the plan, it is recommended that the Board requests the Chair to respond to the draft plan prior to the end of the consultation period.

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Enquiries should be directed to the above person.

Appendices

Appendix 1: Coventry and Warwickshire Health and Care Partnership: Our Strategic Five Year Health and Care Plan 2019/20 – 2023/24 Version 26 September 2019

Appendix 2: Place plans